

AGENDA

Overview and Scrutiny Committee

Date: **Monday 17 October 2011**

Time: **10.00 am**

Place: **The Council Chamber, Brockington, 35 Hafod Road,
Hereford**

Notes: Please note the **time, date** and **venue** of the meeting.

For any further information please contact:

Tim Brown, Committee Manager (Scrutiny)

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Agenda for the Meeting of the Overview and Scrutiny Committee

Membership

Chairman **Councillor H Bramer**
Vice-Chairman **Councillor A Seldon**

Councillor AM Atkinson
Councillor PL Bettington
Councillor WLS Bowen
Councillor MJK Cooper
Councillor PGH Cutter
Councillor EPJ Harvey
Councillor MAF Hubbard
Councillor RC Hunt
Councillor TM James
Councillor JLV Kenyon
Councillor JW Millar
Councillor R Preece
Councillor SJ Robertson
Councillor P Rone
Councillor PJ Watts

Statutory Co-optees

Mr P Burbidge – Roman Catholic Church
Miss E Lowenstein – Secondary School Governor
Mr T Plumer – Primary School Parent Governor
Mr P Sell – Church of England

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A personal interest can affect you, your relatives or people with whom you have a close personal association positively or negatively. If you or they would stand to lose by the decision, you should also declare it.

You also have a personal interest in a matter if it relates to any interests, which you must register.

What do I need to do if I have a personal interest?

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- c) the interest does not fall within one of the exempt categories at paragraph 10(2)(c) of the Code of Conduct.

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If you have a prejudicial interest you must withdraw from the meeting. However, under paragraph 12(2) of the Code of Conduct, if members of the public are allowed to make representations, give evidence or answer questions about that matter, you may also make representations as if you were a member of the public. However, you must withdraw from the meeting once you have made your representations and before any debate starts.

AGENDA

	Pages
1. APOLOGIES FOR ABSENCE To receive apologies for absence.	
2. NAMED SUBSTITUTES (IF ANY) To receive details of any Member nominated to attend the meeting in place of a Member of the Committee.	
3. DECLARATIONS OF INTEREST To receive any declarations of interest by Members in respect of items on the Agenda.	
4. MINUTES To approve and sign the Minutes of the meeting held on 30 September 2011.	1 - 6
5. SUGGESTIONS FROM MEMBERS OF THE PUBLIC ON ISSUES FOR FUTURE SCRUTINY To consider suggestions from members of the public on issues the Committee could scrutinise in the future.	
6. BRIEFING ON COMMISSIONING ARRANGEMENTS WITH AMEY HEREFORDSHIRE To brief the Committee on the commissioning arrangements that are in place between the Council and Amey Herefordshire.	7 - 10
7. YOUTH JUSTICE PLAN To consider the Youth Justice Plan.	11 - 34
8. ACCOMMODATION STRATEGY To receive a presentation on the accommodation strategy.	
9. WORK PROGRAMME To consider the Committee's work programme.	35 - 50

PUBLIC INFORMATION

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You can contact Councillors and Officers at any time about Scrutiny Committee matters and issues which you would like the Scrutiny Committee to investigate.

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HEREFORDSHIRE COUNCIL

BROCKINGTON, 35 HAFOD ROAD, HEREFORD.

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HEREFORDSHIRE COUNCIL

MINUTES of the meeting of Overview and Scrutiny Committee held at The Council Chamber, Brockington, 35 Hafod Road, Hereford on Friday 30 September 2011 at 10.00 am

Present: Councillor H Bramer (Chairman)
Councillor A Seldon (Vice Chairman)

Councillors: PL Bettington, WLS Bowen, MJK Cooper, PGH Cutter, EPJ Harvey, MAF Hubbard, RC Hunt, JLV Kenyon, JW Millar, R Preece, SJ Robertson, P Rone and PJ Watts

Statutory Co-optees Miss E Lowenstein

In attendance: None

13. APOLOGIES FOR ABSENCE

Apologies were received from Councillors AM Atkinson, RC Hunt, TM James and from Mr P Sell.

14. NAMED SUBSTITUTES

There were none.

15. DECLARATIONS OF INTEREST

There were none.

16. MINUTES

RESOLVED: That the Minutes of the meeting held on 27 July be confirmed as a correct record and signed by the Chairman.

17. SUGGESTIONS FROM MEMBERS OF THE PUBLIC ON ISSUES FOR FUTURE SCRUTINY

A member of the public suggested that the Council's consultation processes were flawed, exposing the Council's decisions to the risk of challenge, and the processes should therefore be reviewed by the Committee.

18. SAFE AND SUSTAINABLE CHILDRENS HEART SURGERY IN ENGLAND

The Committee considered its response to a consultation on the proposed options for reconfiguration of paediatric cardiac surgery centres in England.

The Associate Director/Head of Service (Health) presented the report. He informed the Committee that Option B, set out in the report, was the clinicians preferred option.

It was reported that a meeting of Health Overview and Scrutiny Committees for the West Midlands Region had concluded that the proposals had no detrimental effect on the West Midlands.

Members tested various aspects of the proposals, concluding that Option B was the preferred option.

RESOLVED: That authority be granted for a response to the consultation to be submitted following consultation with the Chairman and Vice-Chairman of the Committee and the Vice-Chairman (Health and Wellbeing), based on Option B, as set out in the report, being the preferred option.

19. OVERVIEW AND SCRUTINY WORK PROGRAMME

The Committee considered its draft work programme.

The programme had been developed based on discussions at an informal workshop for Members of the Committee.

A question on the work programme had been submitted in advance of the meeting and the question and answer, as appended, was circulated at the meeting.

In discussion the following principal points were made:

- A proposal was made that the programme should include a review of the Council's consultation processes and how the Council could ensure the findings of consultation exercises were representative.
- Some Members questioned how, with the transition to a new model of scrutiny working, scrutiny of the work of Directorates and the Council's performance could be accommodated within the work programme and how Cabinet Members and Directors should be held to account.

It was emphasised that it was for the Committee to determine its work programme and proposed that a report be submitted to the Committee setting out some options for considering these issues.

- It was confirmed that the work programme retained the flexibility to enable the Committee to respond to events and could be amended as the Committee saw fit.
- Some Members expressed concern about the content of the Council's published statutory Forward Plan considering that it gave too little notice to the Committee of the Executive's plans and therefore did not afford the Committee the opportunity to consider how it might wish to be involved in scrutinising the plans or contribute to policy development. It was noted that Cabinet had been advised of the intention to develop a broader Cabinet work programme. It was requested that officers should be advised of the Committee's wish that this work be progressed.
- The Chairman requested that as a starting point all the Vice-Chairmen should arrange regular meetings with the relevant Cabinet Members.
- It was requested that informal meetings such as those of the Chairman and Vice-Chairmen of the Overview and Scrutiny Committee and their meetings with the Cabinet should be included in the work programme.

RESOLVED:

That (a) the work programme as appended to the report be approved; and

- (b) a report be made to the Committee setting out options for how the Committee might consider the work of Directorates, the Council's performance and hold Cabinet Members and Directors to account.

(Councillor WLS Bowen abstained from voting and requested that his abstention be recorded.)

The meeting ended at 11.30 am

CHAIRMAN

Questions Submitted to Overview and Scrutiny Committee – 30 September

Question from Victoria Wegg-Prosser

In view of the Committee's obligation to scrutinise the Council's Local Transport policies, could the Chairman please advise the current position regarding the Consultation on the Transportation Strategy which is scheduled to run at the same time as the Core Strategy Consultation. What has happened to it?

Answer

Transport strategy is a key part of the Local Development Framework (LDF) consultation process which has just commenced and the Local Transport Plan will reflect strategic decisions that are taken in relation to the LDF following the consultation process currently underway.

MEETING:	OVERVIEW AND SCRUTINY COMMITTEE
DATE:	17 OCTOBER 2011
TITLE OF REPORT:	BRIEFING ON COMMISSIONING ARRANGEMENTS WITH AMEY HEREFORDSHIRE
REPORT BY:	DIRECTOR OF PLACES AND COMMUNITIES

CLASSIFICATION: Open

Wards Affected

County-wide

Purpose

To brief the Committee on the commissioning arrangements that are in place between the Council and Amey Herefordshire.

Recommendation

That the content of the report is noted.

Introduction and Background

- 1 The report provides an overview of the commissioning arrangements in place with Amey Herefordshire. Amey provide a range of place based services for Herefordshire Council, they are:
 - Highways
 - Public convenience cleaning
 - Street cleaning
 - Servicing of waste recycling sites
 - Parks
 - Public rights of way
 - A range of ancillary services to the council, including:
 - Print
 - Event catering
 - Courier
 - Vehicle maintenance
 - Sign Shop
 - Building and grounds maintenance of the corporate estate
 - Facilities management
 - Engineering and architectural professional consultancy and design services.
- 2 This strategic partnership is founded on two base contracts, both of which commenced on the

Further information on the subject of this report is available from
Clive Hall, Highway Network Manager on (01432) 260786

1st September 2003. The first of these was for Contract Services, which includes for all the items on the above listing, except for engineering and architectural professional consultancy and design services. The second, for Consultancy Services covering, engineering and architectural professional consultancy and design services. Both contracts use the New Engineering Contract (NEC) as the base form of contract and both were linked through a NEC partnering option to form a three way partnership between Herefordshire Council, Herefordshire Jarvis Services Ltd (HJS) and Owen Williams Consultants, who were the successful tenderers at that time.

- 3 HJS was a joint venture company (JV) between the Jarvis Group and Herefordshire Council. Though the JV arrangements Herefordshire Council was able to retain certain controls/influence over the activity of the JV and this established an opportunity for gains share between the Jarvis and Herefordshire Council as shareholders in the JV. Gains share opportunity was established in the Consultancy Services arrangements through the early transition to a target cost payment mechanism for these activities. Target cost is a payment mechanism where 'gain' from efficient delivery is shared on a 50/50 basis between client and consultant and the 'pain' of inefficient delivery is similarly shared, this incentivising improvement in efficiency through collaborative working.
- 4 Amey acquired Owen Williams Consultants, becoming Amey OW Ltd, and also Jarvis' share in the JV, forming Amey Wye Valley Ltd. This presented Herefordshire Council with an opportunity to develop its relationship with one strategic partner Amey. This opportunity was taken up following a service review and resulted in the renegotiation of all the above services with the exception of building and grounds maintenance, facilities management and the engineering and architectural professional consultancy and design services that support these areas.
- 5 The renegotiated arrangements commenced on the 1st September 2009 following a further transfer of client role and associated staff from the Council to Amey Herefordshire (AH). This element of our strategic partnership with Amey builds upon the 2003 base contracts and forms a managing agent type contract referred to as a Managing Agent Type Contract (MAC). In this contract form the relationship between client and provider is at a strategic level and AH deliver an 'end to end' service in all areas. AH are Amey Wye Valley and Amey OW Ltd working as 'one Amey' in Herefordshire. The services that remained outside of these arrangements are now referred to as 'Non-MAC'. These non-MAC services utilise the base contracts for Contract services and Consultancy Services in their original 2003 form.

Key Considerations

- 6 The Managing Agent Type Contract (MAC) requires Amey Herefordshire (AH) to plan, manage and deliver services to best meet the outcomes desired by Herefordshire Council; the arrangement elevates them from 'simple' term contractor and consultant to effectively the Council's highway, parks and public rights of way services. Activities are managed through a comprehensive 'joined up' programme which details when, where and how much is planned to be spent to deliver services across the county. AH submit this programme for the council's acceptance as an annual 'baseline' and with updates on an at least quarterly basis.
- 7 AH self order works and services (with the exception of Ancillary services which are ordered as needed by various clients across Herefordshire Council) through an agreed set of payment mechanisms that appropriately allocate the risk of delivery between the client and contractor. Payment is applied for on a monthly basis and this is subject to sign off and audit by the Council's Service Delivery Client Team (SDCT). Application for payment is supported by reporting on Actual Costs and Open Book Accounting. Financial management reports are also provided by AH monthly detailing: spend; commitments to date; and outturn projections. Movement in or between budget lines can only happen with client approval and unauthorised

overspends are repaid by AH. Through the MAC AH pay £1 Million as a guaranteed saving each year against a defined set of activities, and the MAC also provides mechanisms for other efficiency savings and revenue streams. The progress of the guaranteed saving are also reported on monthly.

- 8 Service improvement is driven through a performance framework that measures a range of key service and programme indicators, together with the attainment of wider corporate objectives in areas such as apprenticeships, volunteering, carbon reduction and the use of local products and services. This performance framework is linked to the reward of contract extension, continuity of business being a significant incentive for AH to continuously improve.
- 9 All contracts have an original term of 10 years (from 1st September 2003) with the potential to extend for up to a further 10 years in periods to be determined by the client. The SDCT monitors performance, which is also formally reported on by AH on a monthly basis. The SDCT also work with AH to develop the future performance framework to align the objectives of AH with the strategic direction of the Council.
- 10 Payment for the non-MAC services are also applied for monthly and this is now done in a form that is compatible with the MAC, here orders are raised by the Council's Asset management and Property Services (AMPS) team. AH do include known non-MAC works on their programme but here responsibility for the operational management of the service is largely retained by the AMPS team.
- 11 The non-MAC service is managed through regular client / contractor / consultant meetings and on a project specific basis. MAC services are managed through regular interaction (the SDCT is co-located with AH) and a structure of weekly commercial meetings, monthly operations meetings (also involving representatives from the wider client) and a monthly performance and compliance meeting.
- 12 Overall governance of this Strategic Service Delivery Partnership is provided through a Strategic Partnership Board, which aims to meet quarterly and the JV Company has council observers on its board. The named project manager for all contracts is the Highway Network Manager, who leads the SDCT. The SDCT is an example of 'Thin Client' commission management.

Community Impact

- 13 Amey Herefordshire deliver, on behalf of the council, a range of high profile customer facing services in all areas of the County.

Financial Implications

- 14 For the 2011/12 financial year AH are responsible for the delivery of a revenue budget of £7,718,297, a 'non pay' revenue budget of £685,332 and a capital budget of £9,971,982 a total of £18,375,611. All AH managed budgets are projecting spend to budget.

Legal Implications

- 15 None as a result of this report.

Risk Management

- 16 For the MAC risk is managed dynamically through the exchange of early warnings which highlight matters which may impact on time, quality and/or cost, providing the opportunity for

partners to minimise the impact and/or actively manage the consequences. A risk register is also maintained by the partners and is used to inform management activity. This register is reviewed at both operations and performance and compliance meetings.

Consultees

17 None

Appendices

None

Background Papers

Report to the Audit and Corporate Governance Committee entitled 'Amey Service Delivery Partnership Cost Control' dated the 28 September 2009



MEETING:	OVERVIEW AND SCRUTINY COMMITTEE
DATE:	17 OCTOBER 2011
TITLE OF REPORT:	YOUTH JUSTICE PLAN
REPORT BY:	DIRECTOR FOR PEOPLE'S SERVICES

CLASSIFICATION: Open

Wards Affected

County-wide.

Purpose

To consider the Youth Justice Plan.

Recommendation

THAT the report be noted, subject to any comments the Committee wishes to make;

Introduction and Background

- 1 The Council is responsible for determining the Budget and Policy Framework and approving the policies and plans within it. The relevant plans are listed at paragraph 3.2.1.2 of the Constitution.
- 2 The Budget and Policy Framework Rules are set out at Part 4 Section 3 of the Constitution. Amongst other things these provide that the Chairman of the Overview and Scrutiny Committee shall take steps to ensure that the Overview and Scrutiny Committee work programme includes any such plan, strategy or budget to enable scrutiny members to be consulted on the Budget and Policy Framework.
- 3 Following consultation and having had regard to the responses to the consultation, the Cabinet will draw up firm proposals for the plan, strategy or budget under consideration. The report from the Cabinet to Council recommending the adoption of the plans and strategies that are part of the Budget and Policy Framework will include a summary of the responses to consultation including scrutiny responses.
- 4 The Youth Justice Plan forms part of the Budget and Policy Framework and is accordingly reported to the Committee for consideration. The report scheduled to be considered by Cabinet on 20 October is appended.

Appendices

Report to Cabinet and appendices – 20 October 2011

Background Papers

- None identified.

MEETING:	CABINET
DATE:	20 OCTOBER 2011
TITLE OF REPORT:	YOUTH JUSTICE PLAN
PORTFOLIO AREA:	CORPORATE STRATEGY AND FINANCE

CLASSIFICATION: Open

Wards Affected

County-wide

Purpose

The Youth Justice Plan is prepared on an annual basis on behalf of Herefordshire Council and Worcestershire County Council. The basic plan preparation is undertaken by the Youth Offending Service according to the deadlines and guidance from the Youth Justice Board for England and Wales (YJB).

Key Decision

This is not a Key Decision.

Recommendation

THAT the Youth Justice Plan as prepared be endorsed and that it be recommended within the Policy Framework that the Plan be approved by Council at its meeting on 18 November 2011.

Key Points Summary

The Youth Justice Plan sets out how youth justice services across Herefordshire and Worcestershire are structured and identifies key actions to address identified risks to service delivery and improvement.

Alternative Options

There are no alternative options.

Reasons for Recommendations

The Youth Justice Plan is endorsed by Herefordshire Council annually.

Further information on the subject of this report is available from

Jo Davidson, Director of People Services, on (01432) 260039

Introduction and Background

Under section 40 of the Crime and Disorder Act 1998 each Local Authority has a duty to produce a Youth Justice Plan setting out how Youth Justice Services in their area are provided and funded and how the Youth Offending Service for the area is funded and composed, the plan is submitted to the Youth Justice Board for England and Wales

The Youth Justice Plan for 2010/11 was prepared in March 2011 in line with the guidance issued by the YJB, the draft plan was agreed at the Youth Offending Management Board on 4th April 2011 and signed off by Management Board members in July 2011.

A comparative analysis of resources with other Youth Offending Services within the family group (statistical neighbour group) undertaken in 2008, demonstrated that in terms of delivering performance, meeting National Standards and cost per youth justice disposal Worcestershire and Herefordshire YOS represented good value for money. Within the family group of 10 youth offending services Worcestershire and Herefordshire had the lowest overall cost per disposal at £2350 (range £2350 to £4394), had a higher than average case load per worker but was the fourth highest performing YOS in the family group, in terms of the overall performance, and the highest performing in terms of meeting the key performance indicators.

A Core Case Inspection was undertaken by Her Majesty's Inspectors in January 2011 and recorded that "... we consider this a very encouraging set of findings and that the prospects for the future are good".

During 2010/11 the Management Board reviewed their role in relation to providing strategic direction to the service and has commissioned a sub-group to appraise future service delivery options for 2012 onwards. The review is considering developing the strategic leadership into a West Mercia model, incorporating Worcestershire and Herefordshire, Shropshire and Telford and Wrekin authorities. This model would mirror the strategic leadership of the Police and Probation Services across West Mercia and is seen as being able to achieve more value for money through shared services such as IT and improved performance through increased opportunities for sharing best practice. The operation of the YOS would remain Local Authority based, enabling specific operational processes to continue to reflect local needs and preferences.

Key Considerations

The Youth Offending Service had five indicators in the set of national indicators for local areas. Performance against the indicators for Worcestershire and Herefordshire is outlined in the plan and actions identified to address risks to performance improvement.

Key data relating to YOS Performance and Youth Offending for Herefordshire is provided at Appendix 2 to this report.

Community Impact

The principal aim of the Youth Justice System is the prevention of offending and re-offending by children and young people. The Youth Justice Plan set out an action plan to address future service delivery and improvement.

Financial Implications

The costs attributed to Herefordshire for YOS provision are covered by the existing budgetary contribution. However the Youth Justice Board is reviewing the national funding formula.

The grant streams previously made available for YOS have been ring fenced to specific activities, and each has had its own allocation formula. Some grants have only been available to a restricted number of YOS, for example the grant for Integrated Resettlement Support was only available to areas where there was a Drug Intervention Programme. From 2012/13 the Youth Justice Grant will be a single pot and allocated across all YOS, and the Youth Justice Board (YJB) have been engaged in work on developing an allocation formula.

The YJB have recently completed a consultation process on four formulae, and based on current year funding, the Worcestershire and Herefordshire grant would increase for two of the formulae, and decrease for other two. The YJB have committed to doing further work on revised versions of two of the formulae as the nation consultation has not identified any one of the four formulae as being most popular. Once a formula has been decided, there are a number of implementation options being considered to ensure that no YOS sustains too greater loss, the options being considered are phased implementation, capping and floor damping.

In addition to any effect of the single pot allocation formula, the YJB currently do not know whether and to what level contributions from departments other than the Ministry of Justice will be for 2012/13.

The position for 2012/13 is, therefore, currently unclear but the YJB have committed to letting local areas know the level of their grant by the end of the calendar year.

Legal Implications

There are no legal implications.

Risk Management

There are no risks associated with the endorsement of the Youth Justice Plan.

Consultees

As detailed in the Youth Justice Plan

Appendices

Appendix 1 – Youth Justice Plan

Appendix 2 – Youth Offending Service Key Data for Herefordshire

Background Papers

None identified.

WORCESTERSHIRE AND HEREFORDSHIRE YOUTH OFFENDING SERVICE



ANNUAL YOUTH JUSTICE PLAN

2011/12

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1 Introduction

Worcestershire and Herefordshire Youth Offending Service (YOS) is a multi-agency partnership between Worcestershire County Council, Herefordshire Council, West Mercia Police, West Mercia Probation Trust, NHS Worcestershire and NHS Herefordshire. Other agencies contribute to the work of the YOS, in particular the third sector organisation YSS who second staff into the YOS. Established by the Crime and Disorder Act 1998, the Youth Offending Service is responsible for the delivery or commissioning of statutory youth justice services.

The YOS is committed to the provision of high quality youth justice services, in partnership with other services and organisations, with the aim of preventing offending and re-offending by children and young people. In addition to the services provided to young people in or at risk of entering the Youth Justice System the service recognises the role it has in increasing public confidence in the youth justice system and increasing victim satisfaction through their involvement in restorative and reparative processes. This is reflected in the service's five strategic objectives;

1. The prevention of offending by children and young people
2. Developing and maintaining and empowered and motivated workforce
3. Improvement of outcomes for victims
4. Contributing to the achievement positive outcomes for young people and their families
5. Increasing awareness of and confidence in the youth justice system

The actions outlined in section 6 of this plan have been cross referenced to these five strategic objectives and the service development priorities outlined below .

The YOS has been subject to five national key performance indicators during 2010/11:

- **Rate of proven re-offending for young offenders**
- **First time entrants to the youth justice system**
- **Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody**
- Ethnic composition of offenders on youth justice disposals
- Young offenders' engagement in suitable education, training and employment

In 2011/12 the YOS will be subject to first three performance indicators outlined above in bold.

Following the recommendations of the Core Case Inspection (CCI) undertaken in January 2011 and work identified by the Management Board the following areas of service development have been identified as priorities for 2011/12:

- (i) Assessment and Intervention Planning:** Ensuring that the quality of intervention and risk plans are raised
- (ii) Quality Assurance:** Reviewing current systems to ensure they meet the recommendations of the CCI
- (iii) Management of Risk:** Implementation of revised procedures to ensure that risk management plans are integrated with intervention plans.
- (iv) Review Structural and Governance Arrangements:** Appraise service delivery options across West Mercia and implement any agreed changes for 2012/13
- (v) Service User Involvement:** Ensure that young people are meaningfully involved in the assessment and intervention planning processes
- (vi) Victim Information and Involvement** Ensure that information is obtained, appropriately recorded and a high priority is given to victim safety

Detailed actions to meet these priorities are included in section 6 of this Annual Plan.

2 Performance

Indicator	Performance	Commentary																		
<p>NI19 Proven rate of reoffending for young offenders</p>	<p>2005 12 month rate 1.30 2009 12 month rate 1.19 Percentage change -8.7%</p> <p>(the rate represents the average number of re-offences per offender in the re-offending cohort)</p>	<p>The change in the rate of proven re-offending between 2005 and 2009 is -8.7%</p> <p>During 2010/11 the YOS has reviewed and revised its Management of Risk Policy and Procedure and all staff briefed on the policy and procedure. In 2011/12 it is planned to merge the management of DYOs with the emerging Integrated Offender Management arrangements in both Counties.</p>																		
<p>NI 43 Young people within the youth justice system receiving a conviction in court who are sentenced to custody</p>	<p>2006/07 3.7% April – Dec 2010 3.2% Percentage change -13%</p>	<p>The custody rate between the 2006/07 baseline and the April to December 2009 shows an increase in performance with a reduction in the proportion of custodial sentences of -13%. Due to the numbers of young people processed through the Courts falling, the percentage rate masks the actual reduction in the number of young people being made subject to a custodial sentence, from 62 in 2006/07 to 46 in 2009/10</p>																		
<p>NI44 Ethnic composition of offenders on youth justice system disposals.</p>	<table border="1"> <thead> <tr> <th></th> <th>% of youth justice pop. in 2009/10</th> <th>% of general pop. in 2009/10</th> </tr> </thead> <tbody> <tr> <td>White</td> <td>95.7%</td> <td>95.0%</td> </tr> <tr> <td>Mixed</td> <td>2.3%</td> <td>2.0%</td> </tr> <tr> <td>Asian</td> <td>1.3%</td> <td>1.9%</td> </tr> <tr> <td>Black</td> <td>0.6%</td> <td>0.5%</td> </tr> <tr> <td>Chinese</td> <td>0.1%</td> <td>0.5%</td> </tr> </tbody> </table>		% of youth justice pop. in 2009/10	% of general pop. in 2009/10	White	95.7%	95.0%	Mixed	2.3%	2.0%	Asian	1.3%	1.9%	Black	0.6%	0.5%	Chinese	0.1%	0.5%	<p>There is a slight over representation in the BME groups of Mixed and Black. Disaggregated data shows that this over representation is found in Worcestershire rather than Herefordshire.</p> <p>Analysis regarding this disproportionality has been undertaken by the YOS Diversity Group but the findings remain inconclusive. Due to the low numbers of young people involved the disproportionality may be statistically insignificant, and the comparator (based on projections from the 2001 Census) may also be inaccurate. Disproportionality is constantly under review by the Yos Diversity Group.</p>
	% of youth justice pop. in 2009/10	% of general pop. in 2009/10																		
White	95.7%	95.0%																		
Mixed	2.3%	2.0%																		
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Black	0.6%	0.5%																		
Chinese	0.1%	0.5%																		

Indicator	Performance	Commentary
<p>NI45 Young Offenders engagement in education, training or employment.</p>	<p>2006/07 baseline April to December 2010</p>	<p>64.6% 71.7%</p> <p>Compared to the position in 2006/07 when the rate was 64.6 the performance is showing an increase of 10.9% and is a slight improvement on 2009/10 where the performance was 70.3%.</p>
<p>NI111 First time entrants to the youth justice system</p>	<p>2008/09 rate per 100 000 of 10 – 17 population 1420</p> <p>2009/10 rate per 100 000 of 10 – 17 population 1030</p> <p>% change - 27.4%</p>	<p>The reduction of first time entrants in Worcestershire and Herefordshire between 08/09 and 09/10, is -27.4%. There has been a sustained reduction in first time entrants since 2005/06 when the rate per 100 000 youth population was 2050.</p> <p>The Youth Inclusion and Support Panel (YISP) continues to work with those assessed as at risk of entering the system in Worcestershire. In Herefordshire work for those at risk will be provide through integrated locality teams.</p> <p>2010/11 was the first full year of operation for the West Mercia Police Community Resolution scheme which diverts low level offending from formal criminal justice interventions.</p>

3. Resources and Value for Money

The YOS has a complex budget structure comprising of partner agency cash and in kind contributions and the single youth justice grant administered through the YJB. The expected contributions for 2011/12 are outlined in the table below.

YOS Funding 2011/12

	Cash Contribution	Seconded Staff	Delegated Funds	Total
West Mercia Police	121,228	152,848		274,076
West Mercia Probation Trust	83,606	77,260	29,000	189,866
Worcestershire Childrens Services	753,483	53,979	38,000	845,462
Herefordshire Childrens Services	194,749	93,874	2,800	291,423
Worcestershire Health	67,118	43,648		110,766
Herefordshire Health		43,549		43,549
Youth Justice Board	1,092,441			1,092,441
	2,312,625	465,158	69,800	2,847,583
Worcestershire EIG	180,000			180,000
Ring Fenced Grants	180,000	0	0	180,000
Total Funding	2,492,625	465,158	69,800	3,027,583

The budget represents an overall reduction of 16% from 2010/12. Despite this, due to falling workloads in statutory work as a result of reduction in first time entrants, the service is confident it will be able to meet its statutory duties and comply with National Standards within current resources. The Management Board recognise that resources may be further reduced in forthcoming years and have commissioned a sub group to appraise service delivery options for implementation for 2012/13.

A comparative analysis of resources with other Youth Offending Services within the family group (statistical neighbour group) undertaken in 2008, demonstrated that in terms of delivering performance, meeting National Standards and cost per youth justice disposal Worcestershire and Herefordshire YOS represented good value for money. Within the family group of 10 youth offending services Worcestershire and Herefordshire had the lowest overall cost per disposal at £2350 (range £2350 to £4394), had a higher than average case load per worker but was the fourth highest performing YOS in the family group, in terms of the overall performance, and the highest performing in terms of meeting the key performance indicators.

4. Structure and Governance

The YOS has a total salaried staff complement of 71 full time equivalent staff, supported by sessional workers and volunteers. The service is split into 6 teams, three area based Youth Offending Teams (Yots), a Prevention Team, the ISS Team and the Central Office (Business Support) Team.

The Yots comprise YOS Officers (qualified officers), Assistant YOS Officers and a number of either seconded or specialist staff including Police Officers, Probation Officers, Health Officers (CPN and Health Visitor), Victim Liaison Officers, Education Officers, Bail Support Officers, ISS Case Officers and Specified Activity Programme Workers. Within the Prevention Team there are YISP Key Workers and the Parenting and Mentoring Workers. The Parenting Workers and Reparation Co-ordinator work across the whole service. Staff are employed by seven different employing bodies including a third sector organisation.

The YOS is hosted by Worcestershire County Council and line management for the Head of Service is provided by the Head of Safeguarding and Services to Children and Young People in the Children's Services Directorate. It is clear, however, that this relationship is structural and the YOS remains a partnership service with a distinct clear identity operating across and within both Local Authority Children Services. The YOS recognises the importance of reducing the distance between services in order to improve outcomes for children and their families and is increasingly working more closely and in partnership with other parts of Children Services.

The YOS has a strong Management Board jointly chaired by the Director for Children's Services for Herefordshire and the Director for Children's Services in Worcestershire. Other Board members are senior strategic managers from each of the agencies with a statutory duty to co-operate with the Local Authorities in establishing and resourcing youth justice services. The current membership of the YOS Management Board is outlined in the table below.

Name	Agency	Role
Gail Quinton (Joint Chair)	Worcestershire County Council	Director for Children's Services
Jo Davidson (Joint Chair)	Herefordshire Council	Director for Children's Services
David Chantler	West Mercia Probation Trust	Chief Executive
Simon Edens	West Mercia Police	Assistant Chief Constable
Due Doheny	NHS Herefordshire	Director of Clinical Leadership and Quality
Francis Howie	NHS Worcestershire	Assistant Director for Public Health
Siobhan Williams	Worcestershire County Council	Head of Safeguarding and Services to Children and Young People

The Board has three clear functions;

- Support** - including ensuring adequate finance and human resources, infrastructure and provision of professional support
- Scrutiny** – Including performance management, approval and monitoring of service plans, budget approval and monitoring quality assurance
- Services** - including enabling access to mainstream services within organisations represented on the Board and support in accessing other mainstream provision and ensuring that services offered are value for money.

A wider range of stakeholders, including Her Majesty's Court Service and the third sector are engaged through representation in the Youth Justice Forum. The Forum meets quarterly and focuses on operational, performance and effective practice issues. The Forum is chaired by a nominated member of the Management Board to ensure a direct link between the Forum and the Board.

During 2010/11 the Management Board reviewed their role in relation to providing strategic direction to the service and have commissioned a sub-group to appraise future service delivery options for 2012 onwards.

5 Partnership Arrangements

Worcestershire and Herefordshire Youth Offending Service operates within a complex local planning environment comprising of two top tier Local Authority areas, six district level Local Authorities, five Community Safety Partnerships (with differing levels of strategic integration at district level and across partnerships), two Drug and Alcohol Action Teams (or equivalent) and two Primary Care Trusts. From a criminal justice perspective the YOS links with West Mercia Court Service, West Mercia CPS, West Mercia Criminal Justice Board, West Mercia Probation Trust and West Mercia Police.

Despite the demands of this complex local planning environment the YOS has prioritised involvement and engagement with partner agencies and is represented on numerous key strategic forums including;

- Two Local Safeguarding Children's Boards and relevant sub-groups
- West Mercia Criminal Justice Board and relevant sub groups
- Two DATs and Joint Commissioning Groups
- Worcestershire Children's Trust Board
- Herefordshire Children and Young People's Partnership
- The Community Safety Partnerships (x 5)
- MAPPA Strategic Management Board
- West Mercia Youth Panel Chairs Meetings, Youth Panel Meetings, Youth and Crown Court User Groups.

The Prolific and Other Priority Offender Strategy (Prevent & Deter) has provided an opportunity for the Police, Community Safety Partnerships, Probation and the YOS to work cooperatively on the management of PPOs and particularly around the need to prevent young people from becoming involved in the criminal justice system. The YOS is involved in the development of Integrated Offender Management (IOM) across both Counties and, in particular seeking to ensure the management of DYO's is integrated as part of the IOM arrangements.

6 Action Plan

Action	Strategic Objective	Service Development Priority	Owner	Timescale
Establish an Inspection Improvement Task Group to provide oversight and direction for improvement actions	1, 2, 3 & 4	i to vi	HoS	June 2011
To elicit peer support in informing Inspection improvement	1, 2, 3 & 4	i to vi	HoS	June 2011
Assessment guidance to be updated to ensure that it is clear that WDYT? or other clear evidence of the young persons involvement in the assessment process is recorded	1 & 4	i & v	ATM - Assessment Lead	August 2011
Training to be provided on enhancing skills of assessment and analysis including assessment of risk of harm and vulnerability	1, 2, 4 & 5	i, ii & iii	DHoS	September – Dec 2011
Assessment QA process reviewed to include reviewing for all AFI identified in the Inspection Report	1, 3, 4 & 5	i & ii	ATM - Assessment Lead	August 2011
Development of a set of standards for ROSH assessments	1, 3 & 4	i & iii	ATM - Assessment Lead	July 2011
Revise ROSH assessment guidance to reflect the ROSH standards.	1, 3 & 4	i & iii	ATM - Assessment Lead	July 2011
All staff to be briefed on revised ROSH guidance	1, 2, 3 & 4	i & iii	All ATMs	August/Sept 2011
Quality audit tool for ROSH developed and implemented	1 & 4	i, ii & iii	ATM - Assessment Lead	September/October 2011
To develop a set of standards for Intervention Plans, RMP and VMP which address all AFI identified in the Inspection Report	1, 3, 4 & 5	i, iii, v & vi	DHoS	August 2011
Revise APIS guidance to ensure that it reflects the set of planning standards.	1, 3, 4 & 5	i, iii, v & vi	DHoS	September 2011
All staff to be briefed on the revised APIS guidance	1, 2, 3, 4 & 5	i, iii, v & vi	All ATMs	Sept/Oct 2011
Development of an quality audit tool and procedure based on the APIS set of standards.	1, 3, 4 & 5	i, ii, iii, v & vi	DHoS	Sept/Oct 2011

Action	Strategic Objective	Service Development Priority	Owner	Timescale
Training on use of YOIS to ensure that staff are using it as a tool to support their work and that key processes are appropriately recorded	2	ii	DHoS	August 2011
Revise Quality Assurance process and tools to ensure reviews are timely and appropriately recorded and to reflect all AFIs identified in the Inspection Report	1 & 4	i, ii & iii	HoS	September 2011
Training on the use of YOIS for Managers to ensure that management oversight of decisions and key quality assurance processes are appropriately recorded.	1, 2 & 4	i, ii & iii	HoS	August 2011
Update recording guidance.	1, 3 & 4	i, ii & iii	IPM	July 2011
Review and update victim information and liaison arrangements. Revise Victim Policy	3	vi	ATM – Victim Lead	July 2011
Review victim information recording processes in accordance with YJB advice on Information Management for YOTs and the Victim Code of Practice	3	vi	ATM – Victim Lead	July 2011
Update APIS guidance to ensure the inclusion of assessment of victim safety is included.	3	i & vi	DHoS	August 2011
Review and update YOS Prevention Strategy	1 & 4	i & iii	DHoS/DPM	October 2011
Develop YOS Reducing Re-Offending Strategy to reflect developing IOM arrangements and DYO processes	1, 3, 4 & 5	iii	DHoS	October 2011
To appraise future service delivery options	1 to 5	iv	Task Group	September 2011
To implement any agreed changes to service delivery/ service structure	1 to 5	iv	Management Board/HOS	March 2012
To develop a use of volunteers strategy – including structure for training and support	1, 2, 4 & 5	iii	DHoS	November 2011
To review and revise YOS MAPPA guidance	1, 3 & 5	iii	DHoS	August 2011
MAPPA awareness training for staff and managers	1, 2, 3 & 5	iii	DHoS	September 2011
Development of a Strategy to reduce the number of young offenders NEET	1 & 4	iii	HoS	October 2011

7 Management Board Approval

Name	Position	Representing	Signature
Ms Gail Quinton	DCS	Worcestershire County Council	
Ms Jo Davidson	DCS	Herefordshire Council	
Mr David Chantler	Chief Executive	West Mercia Probation Trust	
Mr Simon Edens	Assistant Chief Constable	West Mercia Police	
Dr Francis Howie	Deputy Director for Public Health	NHS Worcestershire	
Ms Sue Doheny	Director of Clinical Leadership and Quality	NHS Herefordshire	
Ms Siobhan Williams	Head of Safeguarding and Services to Children and Young People	Worcestershire County Council	

Glossary

AFI	Areas for Improvement
APIS	Assessment, Planning Interventions and Supervision
Asset	YOS Assessment Tool
CPN	Community Psychiatric Nurse
DAT	Drug Action Team
DYO	Deter Young Offender
IOM	Integrated Offender Management
ISS	Intensive Supervision and Surveillance
MAPPA	Multi Agency Public Protection Arrangements
NEET	Not in Education, Employment or Training
PPO	Prolific and other Priority Offender
QA	Quality Assurance
RMP	Risk Management Plan
ROSH	Risk of Serious Harm to other assessment
VMP	Vulnerability Management Plan
WDYT?	What Do You Think - Young Person's Assessment Questionnaire
YJB	Youth Justice Board for England and Wales
YOIS	Youth Offending Information System
YOS	Youth Offending Service



Worcestershire and Herefordshire Youth Offending Service

Key Data – Herefordshire

The overall performance of the Worcestershire and Herefordshire Youth Offending Service is good in comparison with statistical, regional and national figures.

There is a data health warning due to the low numbers contributing to the data for Herefordshire in that one or two young people entering any cohort can change the direction of travel (improvement or worsening) very quickly. However, the situation described by the First Time Entrants graph below does demonstrate a strong trend in improvement.

An inspection of the case management processes undertaken by Her Majesty's Inspectors in January 2011 judged that the Safeguarding aspects of the work were done well enough 74% of the time. With the Public Protection aspects, work to keep to a minimum each individual's Risk of Harm to others was done well enough 63% of the time, and the work to make each individual less likely to reoffend was done well enough 68% of the time. These figures compare positively with National figures and are for the Worcestershire and Herefordshire service combined.

The following figures are Herefordshire Performance figures and not combined Worcestershire and Herefordshire figures.

1. First Time Entrants to the Youth Justice System (NI 111)

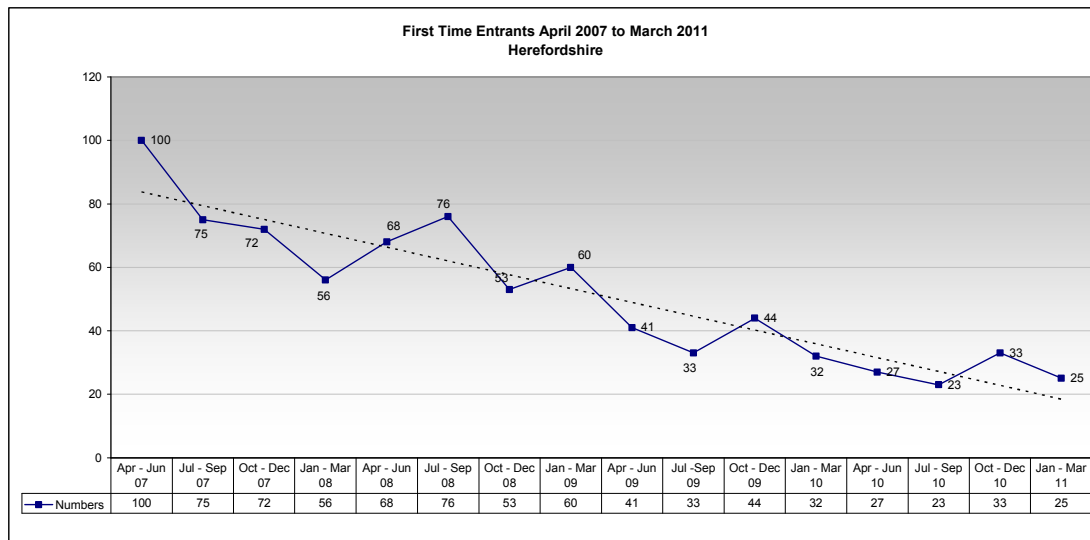
First time entrants are defined as those young people receiving their first criminal justice sanction (either a reprimand, final warning or a conviction). The National Indicator is measured by the Department for Education using PNC¹ and there is time delay in the publication of the results. The YOS collects and submits first time entrant data to the Youth Justice Board, who publish the data as an indication of direction of travel. The graph below outlines the first time entrant figures submitted to the YJB.

The YCAP² set a national aspiration for the reduction of first time entrants of 20% by 2020. On the official DfE figures a reduction of 47% had been achieved in Herefordshire between 07/08 and 09/10.

The graph shows a trend of a continuous reduction in the numbers of first time entrants since the end of 2006. This is likely to be the result of a number of developments including the targeting on young people at risk for interventions through the Prevent and Deter process, the work of the Targeted Family Support Project (now Herefordshire Families Matter), development of the CAF process and from July 2009 the introduction of Community Resolutions by the Police, and the development of the multi agency approaches adopted through Locality working in Children's Services.

¹ Police National Computer

² Youth Crime Action Plan (2008)



2 NI 19 – Rate of proven re-offending by young offenders

The indicator compares the proven rate of re-offending of a cohort of offenders (over a 12 month period) against a cohort of offenders identified in 2005. The measure used is the average number of re-offences per offender in the cohort.

Cohort	Average number of Re-offences after 12 months
2005	1.26
2008	1.16
2009	1.43
2010	1.14

The 2010 performance represents a 9.5% decrease in number of re-offences compared with 2005 cohort.

3 NI 43 (Custodial Sentences as a proportion of all sentencing outcomes) & NI 45 (Proportion of young offenders in full time education, training or employment at the end of their YOS Intervention)

Performance Indicator	2009/10	2010/11
NI 43 – Custodial Sentences as a proportion of all sentencing outcomes	3.2%	3.7%
NI 45 – Proportion of young offenders in full time education, training or employment at the end of their YOS Intervention	74.1%	70.9%

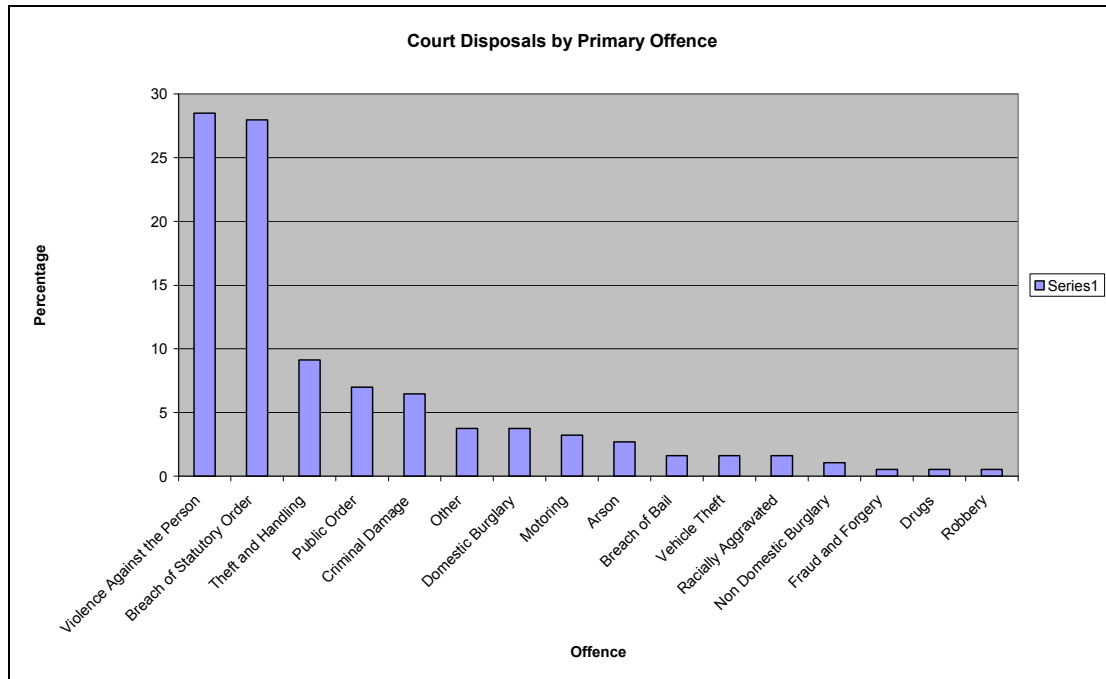
NI 43 – The previous national target was custodial sentences should not account for more than 5% of all sentencing outcomes. In both performance years reported in the table the performance in Herefordshire is well above the target. This is set against a national average of 5.6% (10/11) and a Family Group (statistical neighbour) average of 4.5%.

NI 45 – The performance for this indicator in 2010/11 is slightly lower than in 2009/10. This is mainly the effect of the increase in the number of young people above statutory school age who are NEET. The performance is in line with the Family

Group average of 71.4%. This area of work is being targeted by the Management Board and the YOS are working in conjunction with the Herefordshire NEET strategy in order to improve outcomes under this indicator. The indicator will be removed as a national measure in 2012/13 but will remain as a local measure for the foreseeable future.

4 Young People Offending by Offence Type

The graph below outlines the primary offence³ for Herefordshire young people sentenced by the Court during 2010/11

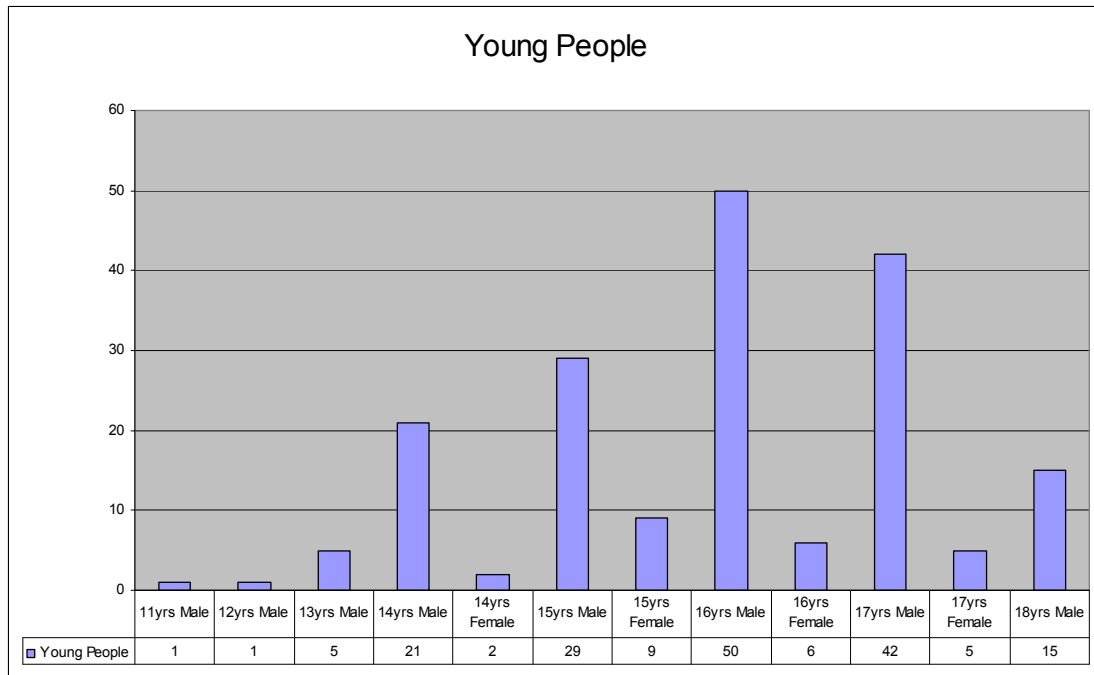


The most frequently occurring primary offence are offences of violence against the person accounting for 28% of primary offences.

5 Young people offending by Age and Gender

The graph below outlines the age and gender of Herefordshire young people sentenced by the Courts during 2010/11.

³ Primary offence relates to the most serious offence in a sentencing episode, there may be more than one offence and different types of offences at each sentencing episode.



The peak age for young males sentenced is 16 years and for young females 15 years. Males accounted for 79% of sentencing outcomes and females for 21%

MEETING:	OVERVIEW AND SCRUTINY COMMITTEE
DATE:	17 OCTOBER 2011
TITLE OF REPORT:	OVERVIEW AND SCRUTINY WORK PROGRAMME
REPORT BY:	ASSISTANT DIRECTOR – LAW, GOVERNANCE AND RESILIENCE

CLASSIFICATION: Open

Wards Affected

County-wide

Purpose

To consider the Committee's work programme.

Recommendation(s)

THAT: the work programme as appended be noted, subject to any comments the Committee wishes to make.

Key Points Summary

- The Committee is asked to note its work programme and to note progress on the scrutiny reviews approved by the Committee in July.

Alternative Options

- 1 It is for the Committee to determine its work programme as it sees fit to reflect the priorities facing Herefordshire. Any number of subjects could be included in the work programme. However, the Committee does need to be selective and ensure that the work programme is focused on the key issues, realistic and deliverable within the existing resources available.

Reasons for Recommendations

- 2 The Committee needs to develop a robust and manageable work programme to ensure that scrutiny is focused, effective and produces clear outcomes.

Introduction and Background

- 3 On 30 September the Committee approved a work programme as appended. The appendix also contains a chart showing progress to date on the six scrutiny reviews commissioned by the Committee in July.

Further information on the subject of this report is available from
Tim Brown, Committee Manager (Scrutiny) on (01432) 260239

- 4 It is acknowledged that at its last meeting the Committee made a number of comments on possible additions to the Work Programme. In particular the Committee agreed a report be made to the Committee setting out options for how the Committee might consider the work of Directorates, the Council's performance and hold Cabinet Members and Directors to account. It has not been possible to prepare a report in time for this meeting. A report will be made to the next meeting. It was, however, reported that the work programme would be reported to each scheduled meeting of the Committee and this report has been submitted accordingly.

Community Impact

- 5 The topics selected for scrutiny should have regard to what matters to the County's residents.

Financial Implications

- 6 The costs of the work of the Scrutiny Committee will have to be met within existing resources. It should be noted the costs of running scrutiny will be subject to an assessment to support appropriate processes.

Legal Implications

- 7 The Council is required to deliver an Overview and Scrutiny function.

Risk Management

- 8 There is a reputational risk to the Council if the Overview and Scrutiny function does not operate effectively. The arrangements for the development of the work programme should help to mitigate this risk.

Consultees

- 9 Following initial consultation on topics for scrutiny with Directors and Members of the Cabinet, all Members of the Council were invited to suggest items for scrutiny.

Appendices

- 10 Overview and Scrutiny Committee Work Programme

Background Papers

- None identified.

OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME

(Methods of Scrutiny the Committee is invited to consider for each item include: briefing note, report to the Overview and Scrutiny Committee (OSC), one day review by Task and Finish Group or in depth review by Task and Finish Group.)

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
Overview and Scrutiny Committee (OSC)	17 October 2011	Accommodation Strategy	To consider options to be put forward to Cabinet on the Accommodation Strategy.	Report to OSC	Reported 17 October	
OSC (All themes)	17 October 2011	Briefing on the Amey Contract	To brief Members on the Contract.	Report to OSC	Reported 17 October	
OSC (Children and Education)	17 October 2011	Youth Justice Plan	To consider whether to comment on the Plan	Budget and Policy Framework item Report to OSC	Reported 17 October	
OSC (All themes)	28 November 2011	Report on Budget Preparation and Emerging Options	To inform the Committee at an early stage of the Executive's thinking about the Budget.	Budget and Policy Framework item Report to OSC and Interview Leader		Follow up consideration scheduled for January 2012

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
OSC (All themes)	28 November 2011	Scoping reports for Task and Finish work.	To report on Scoping of matters identified in the Work Programme for Future Task and Finish and One day Review.			
OSC (Enterprise and Culture)	28 November 2011	Report on progress against the Executive's action plans for previous Scrutiny Reviews of Tourism and Volunteering	To assess progress against the Executive's action plans.	Report to OSC		
OSC (All themes)	9 December 2011	Local Development Framework	To receive a report on the consultation process.	Budget and Policy Framework Item Half/One day Review by OSC (Cllr Watts to be lead Vice-Chairman)		The latest consultation will close on 28 November. The Committee will be informed of the legal requirements governing consultation on the LDF and consultation process

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
						undertaken to date by the Council and invited to comment. The Committee will then have the opportunity to give consideration to an analysis of responses to the latest round of consultation and the proposals in the LDF in the New Year before consideration by Cabinet and Council.
OSC (Corporate Services)	December 2011	Report of Income and Charging Task and Finish Group	To consider the Group's report and whether to recommend the findings to the Executive.	Report to OSC		
OSC (All themes)	16 January 2012	Medium Term Financial Strategy and Budget 2012/13	To consider the Executive's Budget Proposals	Budget and Policy Framework item		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
			inviting the Committee's comments to Cabinet.	Report to OSC.		
OSC (All themes)	January/February	Local Development Framework	To give consideration to an analysis of responses to the latest round of consultation and the proposals in the LDF before consideration by Cabinet and Council.	Budget and Policy Framework item One Day Review by OSC		Consideration needs to be given as to whether to consider the LDF in conjunction with the Local Transport Plan.
OSC (All themes)	January/February	Local Transport Plan	To review proposals in the Local Transport Plan in advance of their consideration by Cabinet.	Budget and Policy Framework item One Day Review by OSC (See LDF above)		See comment on LDF above
OSC	April/May	Development of	To consider the	Report to OSC		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
(Highways Transportation and Waste)	2012	Waste Facility	proposed development of a waste facility in Worcestershire under the Joint Waste Disposal Contract and express views to Cabinet in advance of Cabinet consideration.			
OSC (All themes)	January 2012	Consideration of reports of first tranche of other Task and Finish Groups.	To consider whether to recommend the findings of the reviews to the Executive.	Report to OSC		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
OSC (Health and Wellbeing)	19 March 12	National Health Policies	To ensure members of the Committee are up to date with the latest national initiatives and their implications.	Report to OSC		A small informal group of OSC Members, including the Vice Chairman for Health and Well Being will receive regular updates on health matters.
OSC (Corporate Services)	19 March 12	Executive Response to Income and Charging Review	To consider whether the Committee agrees with the Executive's response to the findings of the Income and Charging Review	Report to OSC		
OSC (Health and Wellbeing)	19 March 12	Review of Safer Herefordshire proposals (Community Safety Partnership).	To review performance of Safer Herefordshire and priorities for the year ahead	Report to Committee in accordance with statutory requirement to undertake Crime and Disorder Scrutiny.		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
OSC (All themes)	23 April 2012	Executive Responses to first tranche of Task and Finish Reviews	To consider whether the Committee agrees with the Executive's response to the findings of the various reviews.	Report to OSC		
OSC (Health and Wellbeing)	September 12	Make Ready Ambulance Service	To review the new system of managing deployment of ambulances after 9 months of operation.	Report to OSC/one day review by OSC if appropriate.		
OSC (Children and Education/ Health and Wellbeing)	TBC	Children's health and wellbeing (a focus on Childhood obesity)	To examine the data on Childhood weight and obesity, consider the implications and make recommendations on any action	One day Review by OSC		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
			needed by Herefordshire Public Services.			
Children and Education	February/March 2012	Education in Herefordshire	To consider the implications of national policy changes for the Herefordshire Learning Community. In particular to consider the changes as a result of the Academies Act and associated legislation and national changes, as well as the guiding vision and principles being developed for Herefordshire. (To be scoped)	Task and Finish Review		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
Corporate	TBC	Community Infrastructure Levy	To respond to Cabinet's request that Scrutiny look into the principles that might underpin a Community Infrastructure levy	Task and Finish Review		It has been suggested that a Task and Finish Review should be undertaken prior to a consultation exercise and a further Task and Finish Review undertaken following the consultation exercise to make recommendations to Cabinet.
Enterprise and Culture	TBC	Tourism and the use of the River Wye	Scope to be determined	Task and Finish review		
Enterprise and Culture	TBC	Proposals for methods of service delivery within this themed area (eg heritage services.)	Scope to be determined	Report to OSC		
Enterprise and Culture	Spring 2012	Broadband	To consider progress in delivering Broadband within	One day Task and Finish review		

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
			the County. Pre decision scrutiny prior to letting joint contract.			
Environment, Housing and Planning	TBC	Affordable Housing	Scope to be determined	Task and Finish Review		
Health and Wellbeing	TBC	Access To Health	To consider access to a range of services including Stroke Services. Scope to be determined	Task and Finish Review		
Highways Transportation and Waste	TBC	Park and Ride	To review park and ride provision for Hereford City in the context of the Local Transport Plan.	Task and Finish Review		Consideration needs to be given to timing of this work and whether it is to take place prior to consideration of the LTP or afterwards.

Committee/ Themed Area	Date	Item	Purpose	Method of Scrutiny	Progress	Comment
Highways Transportation and Waste	TBC	Variable speed limits within short distances	To investigate examples of roads having speed zones changing for a short distance to a higher limit and then reverting to a lower limit.	One day Task and Finish review		Consideration needs to be given to timing of this work and whether it is to take place prior to consideration of the LTP or afterwards.

Progress on Current Reviews

Review	Meetings	Comment
Council Procurement Policy and Local Business and Local Employment	20/9 14/10 25/10	Background documentation has been prepared and circulated to the Group. T Presentation received on current procurement arrangements. Meetings scheduled with Chamber of Commerce, Halo and Shaw Homes.
Income and Charging	28/9 10/10	Background documentation has been circulated to the Group and additional information requested. Scope of review tightened now that clarification has been received on the timescale within which the Group needs to report.
Planning System Review – Development Control and the operation of the Constitution	22/9 10/10 18/10	Background documentation has been prepared, circulated to the Group and discussed. Arrangements made for visit to Planning Department to walk through the planning process.
Safeguarding Adults	21/9 21/10	Background documentation has been prepared and circulated to the Group. The scope of the review has been discussed and refined. The next meeting will seek the views of the Care Homes Providers Forum.
Safeguarding arrangements for Children	25/8 15/9 14/10	Background documentation has been prepared and circulated to the Group. Interviews held with Police and Heads of Service. Next meeting is to consider arrangements for looked after children.

Review	Meetings	Comment
Tourist Signing (Brown Signs)	<p>6/9</p> <p>29/9/11 (Site visit)</p> <p>20/10</p>	<p>Background documentation has been prepared and circulated to the Group.</p> <p>The terms of reference have been widened to include a review of guidance provided on temporary event signage and a review of temporary signage delivery.</p> <p>A site visit has been held for the Group to observe signing issues.</p> <p>Interviews are also being programmed.</p>

